This presentation highlights how applications and software engineering leaders, specifically finance application leaders, can prepare for Extended Planning and Analysis (xP&A) in the context of their enterprise planning initiatives.

Preparation begins by understanding the problem to be solved and the underlying business case for xP&A and then addressing:

- **What** approaches are currently available to address enterprise planning
- **Why** xP&A is a worthy consideration for enterprise planning
- **When** the appropriate time to get started is
- **How** to plan for xP&A and begin evaluating solutions

**Recommended by the Authors**

- Innovation Insight for Extended Planning and Analysis (xP&A)
- Market Guide for Cloud, Extended Planning and Analysis Solutions
- Future of Finance Extends FP&A to Include Operational Planning
- Shift to a Composable Architecture to Transform Your Financial Management Systems
Acronym Key and Glossary Terms

<table>
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<th>Term</th>
<th>Description</th>
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<td>integrated financial planning (IFP)</td>
<td>IFP represents a finance-centric approach and is an FP&amp;A precursor to xP&amp;A. IFP enables organizations to combine operational and financial data in FP&amp;A plans and forecasts. Planning solutions do not have to reside on the same platform, and as long as the operational data is accessible, it can be imported into and utilized in the FP&amp;A planning environment. IFP and IBP complement each other in seeking the same objective: keeping enterprise plans continuously aligned.</td>
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<tr>
<td>integrated business planning (IBP)</td>
<td>IBP represents an operations-centric business process for consolidating operational planning processes and aligning them to enterprise strategy. Like IFP, IBP does not require a dedicated vendor platform (see Integrated Business Planning: An Overview for Finance Leaders). Unlike xP&amp;A, IBP is capable of supporting plans that span multiple enterprises. IBP is considered a mature state of sales and operations planning, used to achieve an organization's financial targets while balancing demand and supply. IBP and IFP complement each other in seeking the same objective: keeping enterprise plans continuously aligned.</td>
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Evidence

Future of Finance Extends FP&A to Include Operational Planning